

UMT | SGS

School of Governance
and Society



**REIMAGINE GOVERNANCE.
REDEFINE SUCCESS.**

Admissions | 2026

Introduction

The School of Governance and Society (SGS) at the University of Management and Technology (UMT), Lahore, is a leading academic platform dedicated to advancing excellence in governance, public policy, international development, public administration, and social sciences. SGS aims to develop future leaders, policymakers, researchers, and public servants equipped to address complex societal and governance challenges through innovative, evidence-based, and ethically grounded approaches.

The School offers interdisciplinary academic programs that integrate theory with practice, fostering critical thinking, policy analysis, leadership, and problem-solving skills. Through research, policy dialogues, conferences, community engagement initiatives, and collaborations with government, industry, and international partners, SGS actively contributes to informed policymaking and sustainable development.

In addition to its degree programs, SGS provides a vibrant academic environment for students aspiring to join the civil services and other competitive professions. Through specialized boot camps, mentorship initiatives, policy discussions, and skill-development activities, the School supports candidates preparing for CSS, PMS, and related competitive examinations by strengthening their analytical, communication, leadership, and public affairs competencies.

Committed to academic excellence and societal impact, SGS serves as a hub for knowledge creation, leadership development, and public engagement, preparing graduates to make meaningful contributions at local, national, and global levels.

DEAN'S MESSAGE

“As an Acting Dean of the School of Governance and Society, my background in public **policy, administration**, and development drives a strong commitment to inclusive and ethical governance. My vision for SGS is to promote interdisciplinary learning that values **diverse perspectives** and real-world experiences, particularly from the Global South.”

DR AISHA AZHAR
DEAN SGS



Why Choose SGS?

Career-Oriented Programs in Governance, Public Policy, International Development, and Social Sciences.

Ideal Platform for CSS & PMS Aspirants through mentorship, policy discussions, and analytical skill development.

Experienced Faculty with national and international academic and professional exposure.

Strong Research & Policy Engagement through conferences, seminars, and policy dialogues.

Government & Industry Linkages that provide valuable networking and professional opportunities.

Leadership Development Focus to prepare students for impactful careers in the public, private, and development sectors.



SGS Faculty Profiles

Dr Aisha Azhar



Dr. Aisha Azhar, a Fulbright Scholar, has completed her PhD and master's degrees in Public Administration & Policy from Florida State University (FSU), Florida, USA. She is currently working as associate professor and Dean of the School of Governance and Society at University of Management and Technology, Pakistan. She attended BIARI 2017 (USA) for the Humanitarian Response and Post-Conflict Reconstruction at Brown University, USA. Since then, she has been affiliated with the Center for Human Rights and Humanitarian Studies (CHRHS) at Brown University, contributing to research on humanitarian policy, public health, and ethics and human rights in humanitarian fields. She also serves as the Honorary Dean of Academics at the

Zakat Foundation Institute (ZFI), Indiana, USA, overseeing curriculum development and graduate program accreditation.

Dr. Azhar has received multiple funded research grants, leading projects that address humanitarian governance, public health crises, and digital transformation in public organizations. Dr. Azhar worked as a consultant for the Aga Khan Development Network (AKDN), where she conducted a comprehensive examination of Pakistan's Public Administration education system. AKDN invited her to present her findings at the prestigious Ismaili Center in Dubai, where she engaged with international experts on public administration and governance. Dr. Azhar serves on the editorial boards of several prestigious and top ranked journals of her field. She has published several research papers in national and international journals.

Areas of Expertise: Water Governance; Social Equity in Public Service Delivery, Collaborative Governance; Humanitarian Policy and Coordination; Ethics in Public Service; E-Government Adoption, Ai Adoption in Public Service, Post Disaster Recovery and Relief Services.

Dr Ahmad Ali Gul



Ahmad Gul has more than 15 years of experience in flood modeling, fluvial transport modeling, and spatial technology applications in disaster management. He holds a master's and Ph.D. in Disaster Management from GRIPS and ICHARM (PWRI), Japan. Dr. Gul has also worked as an expert on DRR, and water-related disaster management, including collaborative projects with numerous national and international organizations. His recent work is enabling evidence-based policy and decision support systems for climate adaptation interventions in Pakistan. Previously, his work at the ICHARM centered on the measurement and modeling of fluvial processes in Bangladesh, Japan, and Pakistan.

Currently, Dr. Gul is the Director of the Center for Disaster Management at UMT, Lahore, which is a flagship initiative mandated to lead research, education, and services in the field of Disaster Management in the region. He is also a part of the faculty and teaches undergraduate and graduate students at the School of Governance and Society at UMT.

Areas of Expertise: Evidence based Adaptation Policies, Flood Risk Management, Flood Modeling, Climate Adaptation, Remote Sensing, Disaster Risk Reduction.

Dr Tariq Rahim



Tariq Rahim graduated with a degree in Political Science from the University of Karachi, Pakistan, in 2014. He completed his MS at the Middle East Technical University (METU), where he also worked as a teaching assistant for two academic years (2015–17). He earned his PhD from the Department of Political Science and Public Administration at METU in Ankara, Turkey, in 2023. In October 2024, Tariq joined the University of Management and Technology, Lahore, as an Assistant Professor, a position he currently holds. Tariq's work explores human rights and gender equality, with a focus on women's rights in Pakistan. His work critically examines how public policy, governance structures and legal institutions intersect with issues of inequality and social justice in South Asia. Through his research and teaching engagement, he aims to contribute to meaningful policy reform and inclusive governance. Tariq has published articles in HEC-recognized journals.

Areas of Expertise: Human Rights and Social Justice, Gender Equality and Women's Rights, Public Policy and Governance, Legal and Institutional Reform in South Asia, Policy Analysis and Reform.

Dr. Rana Danish Nisar



Dr. Rana Danish Nisar is an Assistant Professor at the School of Governance and Society, University of Management and Technology (UMT), Lahore. He is also affiliated as a Non-Resident Fellow with IPSC (Australia), RCAS (Hong Kong), and Shinawatra University (Thailand). He holds a PhD in International Relations under a CSC-funded scholarship and has received multiple academic honors, including the Best International Student and Best Academic Diligence Awards. Dr. Nisar has represented Pakistan in international forums such as the Harvard College Project for Asian and International Relations (HPAIR) in Sydney, the AP-SEC Conference in Japan, and MUNs in Turkey, and has participated in programs with the European University Institute (Italy) and the

United Nations (Austria). His teaching interests span international relations, governance studies, public policy, and foreign policy.

Areas of Expertise: AI and national security, digital diplomacy, strategic deterrence, Global Governance & Diplomacy.

Ifrah Khalid



Ifrah Khalid is a Lecturer in the School of Governance and Society at the University of Management and Technology (UMT), Lahore, where she teaches undergraduate and graduate courses in economics, public policy, and governance. Prior to joining SGS, she spent two years as a Lecturer in the Department of Economics, University of Lahore, and served as a Teacher/Research Assistant at Forman Christian College (FCCU). Her classroom experience ranges from foundational economics to advanced policy-analysis seminars, giving her a broad pedagogical portfolio across social-science disciplines.

Currently, Ifrah is pursuing a PhD in Public Policy at FCCU, focusing on evidence-based policy design and governance innovation. Her doctoral research sharpens her critical-thinking and mixed-methods skills, which she intends to leverage to shape policy discourse and improve governance practices in Pakistan and beyond.

Areas of Expertise: Public Policy & Governance, Development & Public-Sector Economics, Evidence-Based Policy Design, Policy Analysis & Evaluation.

Network of Schools of Public Policy, Affairs, and Administration (NASPAA) Accreditation

SGS is committed to meeting global standards in public policy and governance education. The School has initiated the process of pursuing accreditation from the Network of Schools of Public Policy, Affairs, and Administration (NASPAA), the world's premier accrediting body for public affairs and public policy programs. The application is currently under review, reflecting SGS's commitment to academic excellence, professional relevance, and international benchmarking.

Applied Learning Experience

At SGS, learning extends beyond the classroom. Students engage in policy dialogues, simulations, case studies, field visits, research projects, community engagement initiatives, and interactions with government officials, policymakers, and industry leaders. This hands-on approach enables students to connect theory with practice, develop critical problem-solving skills, and gain real-world insights into governance, public policy, and societal challenges.

- 90% of BS graduates employed or pursuing higher studies within one year of graduation
- 20% CSS/PMS qualifiers (amongst those who appeared for the exam)
- PKR 25 Million in external research grants secured till date through multiple International Organizations
- 5 International Conference Presentations through external funding in 2 years
- 14 Publications in Social Sciences Citation Indexed (X and W) Journals in 2 years
- Memoranda of Understanding (MoUs) with national and international organizations

KEY STATISTICS



PKR 25

**Million in external
research grants secured
till date through multiple
International Organizations**

International Linkages And Collaborations

International



Asian Institute of Technology,
Thailand in collaboration with World Bank



Center for Human Rights
and Humanitarian Studies
(CHRHS, Brown University)



Zakat Foundation
Institute/ Indiana
University, USA



South Asian Network of Public Administration (SANPA)
Avoidable Death Network (ADN)
UNICEF for Consultancy Project

National



National/ Provincial Disaster
Management Authorities
U. S Educational Foundation in
Pakistan-Pak U.S.
Alumni Network



National Academy
of Prison
Administration



National School
of Public Policy



Punjab Education
Foundation



Punjab Examination
Commission



Cantonment Institute of
Management and Land
Administration (CIMLA), Lahore



Rescue 1122



Civil Services
Academy



Pakistan Air
Quality Initiative



NIDM



PHATA



Lahore Academic Alliance for
Climate Action (LAACA) / and 8
partner institutions in Lahore



Al Khidmat
foundation

POLICY THINK TANKS



Burki Institute of Public Policy



BNU Center for Policy Research

Active Industry Collaboration

1. Punjab Education Foundation
2. National Academy for Prison Administration
3. Center for Disaster Management with the Pakistan Air Quality Initiative
4. Punjab Local Government & Community Development



Life Beyond the Classroom

- Community Service and Outreach Activities
- Academic and Educational Tours across Lahore and nearby cities
- Study Visits to Government Departments, Think Tanks, and Public Institutions
- Policy Dialogues, Roundtables, and Guest Speaker Sessions
- Celebrations of National and International Days (e.g., Constitution Day, Human Rights Day, Climate Action Day)
- Annual Grand Dinner and Student Gala
- Alumni Homecoming and Networking Events
- Leadership Development and Team-Building Activities
- Student Society Events and Competitions
- Research Showcases and Academic Conferences
- Career Development and Civil Services Preparation Sessions
- Cultural, Recreational, and Social Gatherings

These experiences provide students with opportunities to build lifelong friendships, expand professional networks, and develop the leadership and interpersonal skills needed for successful careers.



MOUs AND OTHER RELEVANT INSTITUTIONAL PARTNERSHIPS

- 1) Center for Disaster Management with the Pakistan Air Quality Initiative – PAQI
- 2) Punjab Local Government and Community Development Department
- 3) Signed an Mou with Lahore Academic Alliance for Climate Action (LAACA) and CSSPR.
- 4) Board of Revenue Academy
- 5) Burki Institute of Public Policy
- 6) Volunteers Leading Governance



ALUMNI TESTIMONIAL

“ My MS in Public Policy from SGS laid a strong foundation for my career. As an Assistant Economic Advisor, I apply its insights to inform policy decisions and support macroeconomic development. I’m grateful for the valuable perspectives this program provided. ”

(Alumni, 2021)

IRAM ILAHI

ASSISTANT ECONOMIC ADVISER, FINANCE
DIVISION, GOVERNMENT OF PAKISTAN



STUDENT TESTIMONIAL

“The School of Governance and Society provides a rich platform for critical thinking and policy innovation. Its interdisciplinary approach and expert-led sessions foster a deep understanding of governance challenges in the real world.”

SHAHID FARID

MANAGING DIRECTOR, PAKISTAN
EDUCATION FOUNDATION

(MS PUBLIC POLICY, 2026)



Programs Offered

Undergraduate Programs

- BS Public Administration and Civil Services Studies
- BS Public Administration
- BS Digital Governance
- BS Public Policy and Management

Associate Degree Program

- ADP Public Administration

Graduate Programs

- MS Public Policy (Weekend)
- MS Public Policy (Weekend) (For Regular Government Employees)
- MS Public Policy and Technology (Weekend)

Post ADP and Post BA/BSC Programs

- BS Public Administration - Post ADP/BA/BSC



Admission Criteria

Program Name	Minimum Required Qualification	Minimum Requirement
ADP Public Administration	Intermediate or equivalent	Minimum 40% Marks in Intermediate / A-Level or equivalent and no 3rd division in Matriculation + Minimum 50% marks in admission Test
ADP in Public Administration and Civil Service Studies	Intermediate or equivalent	Minimum 40% Marks in Intermediate / A-Level or equivalent and no 3rd division in Matriculation + Minimum 50% marks in admission Test
BS Public Administration	Intermediate or equivalent	Minimum 45% Marks in Intermediate / A-Level or equivalent and no 3rd division in Matriculation + Minimum 50% marks in admission Test
BS in Public Administration and Civil Service Studies	Intermediate or equivalent	Minimum 45% Marks in Intermediate / A-Level or equivalent and no 3rd division in Matriculation + Minimum 50% marks in admission Test
BS in Digital Governance	Intermediate or equivalent	Minimum 45 % marks in intermediate / A-Level or equivalent and no 3rd division in Matriculation. 50% Marks in NTS/UMT Entry Test. The criterion will be subject to revision as per UMT rules or specified by the regulatory body.
BS in Public Policy and Management	Intermediate or equivalent	Minimum 45 % marks in intermediate / A-Level or equivalent and no 3rd division in Matriculation. 50% Marks in NTS/UMT Entry Test. The criterion will be subject to revision as per UMT rules or specified by the regulatory body.
BS Public Administration - Post ADP/BSc/BA	Relevant ADP Program / 14 Years equivalent Education	Minimum 2.00 CGPA in Relevant ADP Program / 14 Years equivalent Education with minimum 45 % marks in terminal degree
MS Public Policy	16 years of Education	16 years qualification with minimum 2.0 out of 4.0 CGPA or 50% marks in case of annual system + Minimum 50% marks in GAT or UGAT + Interview
MS Public Policy (Weekend)	16 years of Education	16 years qualification with minimum 2.0 out of 4.0 CGPA or 50% marks in case of annual system + Minimum 50% marks in GAT or UGAT + Interview
MS Public Policy (For Regular Government Employee)	16 years of Education	16 years qualification with minimum 2.0 out of 4.0 CGPA or 50% marks in case of annual system + Minimum 50% marks in GAT or UGAT + Interview
Master Public Policy & Technology	16 years of Education	16 years qualification with minimum 2.0 out of 4.0 CGPA or 50% marks in case of annual system + Minimum 50% marks in GAT or UGAT + Interview





Lahore Campus:

Main Campus, UMT Road, C-II Johar Town, Lahore, Pakistan.
Tel: +92 42 35212801-10, email: admissions@umt.edu.pk

SHS Campus:

72-A Raiwind Rd, Dubai Town, Lahore.
Tel: +92 42 35212801-10, email: admissions@umt.edu.pk

Sialkot Campus:

21-A, Small Industrial Estate, Shahabpura Road, Sialkot.
Tel: +92 52 3256964, +92 52 3241801-10
Email: info@skt.umt.edu.pk, web: skt.umt.edu.pk

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